Financial Statements of

### PEIGAN BOARD OF EDUCATION

And Independent Auditors' Report thereon

Year ended March 31, 2021

### Management's Responsibility for Financial Reporting

For the year ended March 31, 2021

Peigan Board of Education (the "Entity") management is responsible for the preparation, accuracy, objectivity, and integrity of the accompanying financial statements and the notes thereto. Management believes that the financial statements present fairly the Entity's financial position as at March 31, 2021 and the results of its operations for the year then ended.

The financial statements have been prepared in accordance with Canadian public sector accounting standards. Financial statements include certain amounts based on estimates and judgments. Such amounts have been determined on a reasonable basis in order to ensure that the financial statements are presented fairly in all material respects.

In fulfilling its responsibilities and recognizing the limits inherent in all systems, management has designed and maintained a system of internal controls to produce reliable information to meet reporting requirements. The system is designed to provide management with reasonable assurance that transactions are properly authorized, reliable financial records are maintained, and assets are properly accounted for and safeguarded.

The Board carries out its responsibilities for review of the financial statements. The members of the Board are not officers or employees of the Entity. The Board meets regularly with management, and external auditors to discuss the results of audit examinations and financial reporting matters. The external auditors have full access to the Board with and without the presence of management. The Board of the Entity has approved the financial statements.

The financial statements have been audited by the independent firm of KPMG LLP, Chartered Professional Accountants. Their report to the Board of Trustees of Peigan Board of Education and members of the Piikani Nation, stating the scope of their examination and opinion on the financial statements, follows.

July 15, 2021



KPMG LLP 3410 Fairway Plaza Road South Lethbridge AB T1K 7T5 Canada Tel 403-380-5700 Fax 403-380-5760

### **INDEPENDENT AUDITORS' REPORT**

To the Board of Trustees of Peigan Board of Education and members of the Piikani Nation

### Opinion

We have audited the financial statements of Peigan Board of Education (the Entity), which comprise:

- the statement of financial position as at March 31, 2021
- the statement of operations for the year then ended
- the statement of changes in net financial assets (debt) for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at March 31, 2021, and its results of operations, changes in net assets (net debt), and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "*Auditors' Responsibilities for the Audit of the Financial Statements*" section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



# Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

### Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

 Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

• Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.



- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represents the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPMG LLP

**Chartered Professional Accountants** 

Lethbridge, Canada

July 15, 2021

Statement of Financial Position

March 31, 2021, with comparative information for 2020

		2021	2020
Financial assets:			
Cash	\$	5,980,356	\$ 2,571,821
Investments	,	1,429,743	24,312
Accounts receivable (note 3)		382,856	336,140
Due from other Piikani Nation entities (note 4)		13,941	81,110
Goods and services tax receivable		12,652	20,339
		7,819,548	3,033,722
Financial liabilities:			
Accounts payable and accruals (note 5)		2,155,266	381,568
Deferred revenue (note 6)		5,700,751	2,225,116
Long-term debt (note 7)		12,011	25,525
		7,868,028	2,632,209
Net financial assets (debt)		(48,480)	401,513
Non-financial assets:			
Tangible capital assets (note 8)		332,323	797,478
Prepaid expenses		104,637	3,710
		436,960	801,188
Commitments (note 14)			
Covid-19 (note 19)			
Accumulated surplus (note 9)	\$	388,480	\$ 1,202,701

See accompanying notes to financial statements.

On behalf of the Entity:

Statement of Operations

Year ended March 31, 2021, with comparative information for 2020

	Budget	2021	2020
	(note 15)		
Revenue:			
Indigenous Services Canada ("ISC") (note		\$ 11,387,383	\$ 7,516,596
Government of Alberta	107,043	40,050	528,963
Government of Canada	408,333	62,323	7,225
Other program funding	352,647	235,000	
Piikani Nation	120,000	553,510	2,000
Other revenue	150,671	637,147	756,565
Transfers	(32,842)		
	10,771,624	12,915,413	8,811,349
Deferred revenue – prior year	2,235,669	2,225,116	441,799
Deferred revenue – current year		(5,700,751)	(2,225,116)
	13,007,293	9,439,778	7,028,032
Expenses:			
Administration	848,316	1,319,266	1,474,870
Post-secondary	1,381,805	1,511,885	1,261,058
Schools	3,885,659	2,838,048	2,944,089
Transportation	889,973	739,045	842,201
Operation and maintenance	686,375	520,344	452,586
Board	80,000	45,750	79,473
Special programs	3,446,223	3,279,661	882,915
	11,218,351	10,253,999	7,937,192
Excess (deficit) of revenue over expenses	1,788,942	(814,221)	(909,160)
Accumulated surplus, beginning of year	1,202,701	1,202,701	2,111,861
Accumulated surplus, end of year	\$ 2,991,643	\$ 388,480	\$ 1,202,701

See accompanying notes to financial statements.

Statement of Change in Net Financial Assets (Debt)

### Year ended March 31, 2021, with comparative information for 2020

	Budget	2021	2020
	(note 15)		
Excess (deficit) of revenue over expenses	\$ 1,788,942	\$ (814,221)	\$ (909,160)
Acquisition of tangible capital assets Amortization of tangible capital assets Acquisition of prepaid expenses	(40,000)  	(118,617) 583,772 (100,927)	(326,903) 538,391 190
	(40,000)	364,228	211,678
Change in net financial assets	1,748,942	(449,993)	(697,482)
Net financial assets, beginning of year	401,513	401,513	1,098,995
Net financial assets (debt), end of year	\$ 2,150,455	\$ (48,480)	\$ 401,513

See accompanying notes to financial statements.

Statement of Cash Flows

Year ended March 31, 2021, with comparative information for 2020

	2021	2020
Cash provided by (used in):		
Operating activities:		
Excess (deficit) of revenue over expenses	\$ (814,221)	\$ (909,160)
Items not involving cash: Amortization of tangible capital assets	502 772	529 201
Amonization of tangible capital assets	583,772	538,391
Change in non-cash operating assets and liabilities:	(230,449)	(370,769)
Accounts receivable	(46,716)	31,849
Due from other Piikani entities	67,169	(81,100)
Goods and services tax	7,687	227
Accounts payable and accrued liabilities	1,773,698	70,686
Deferred revenue	3,475,635	1,783,317
Prepaid expenses and deposits	(100,927)	190
	5,176,546	1,805,169
Capital activities:		
Acquisition of tangible capital assets	(118,617)	(326,903)
	(118,617)	(326,903)
Financing activities:		
Payment on long-term debt	(13,514)	(24,865)
	(13,514)	(24,865)
Investing activities:		
Increase in investments	(1,405,431)	(3,914)
	(1,405,431)	(3,914)
Increase in cash	3,408,535	1,078,718
Cash, beginning of year	2,571,821	1,493,103
Cash, end of year	\$ 5,980,356	\$ 2,571,821

See accompanying notes to financial statements.

Notes to Financial Statements

Year ended March 31, 2021

Peigan Board of Education (the "Entity") is located in the province of Alberta, and its principal activity is to provide for the educational needs of the families of the Piikani Nation. The Entity is exempt from tax under section 149 of the Income Tax Act.

#### 1. Significant accounting policies:

The financial statements of Peigan Board of Education (the "Entity") are prepared by management in accordance with Canadian public sector accounting standards. Significant accounting policies adopted by the Entity are as follows:

(a) Reporting entity:

These financial statements include the assets, liabilities, accumulated surplus, revenues and expenses of all the Entity's activities and funds. Inter-departmental balances and organizational transactions have been eliminated.

(b) Basis of accounting:

The Entity follows the accrual method of accounting for revenues and expenses. Revenues are recognized in the year in which they are earned and measurable. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and/or the creation of a legal obligation to pay.

(c) Government transfers:

Government transfers are the transfer of assets from other governments that are not the result of an exchange transaction, are not expected to be repaid in the future or are the result of a direct financial return.

Government transfers are recognized in the financial statements as revenues in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made. Transfers received for which expenses are not yet incurred are included in deferred revenue.

Notes to Financial Statements

Year ended March 31, 2021

#### 1. Significant accounting policies (continued):

(d) Revenue recognition:

Deferred revenue includes grants, contributions and other amounts received from third parties pursuant to legislation, regulation and agreement which may only be used in certain programs, in the completion of specific work, or for the purchase of tangible capital assets. In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred, services performed, or the tangible capital assets are acquired.

(e) Investment income:

Investment income is reported as revenue in the period earned. When required by the funding government or related Act, investment income earned on deferred revenue is added to the investment and forms part of the deferred revenue balance.

(f) Investments:

Investments are recorded at cost, unless there is evidence of impairment. If evidence of impairment exists, investments are written down to net realizable value.

(g) Employee future benefits:

The Entity and its employees participate in a multi-employer defined benefit pension plan. These contributions are expensed as incurred.

(h) Non-financial assets:

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

(i) Tangible capital assets

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets, excluding land, are amortized on a straight-line basis over their estimated useful lives as follows:

Notes to Financial Statements

Year ended March 31, 2021

#### 1. Significant accounting policies (continued):

- (h) Non-financial assets (continued):
  - (i) Tangible capital assets (continued):

Asset	Method	Rate
Buildings	Straight line	4%
Equipment	Straight line	20%
Automotive	Straight line	30%

Annual amortization is charged in the year of acquisition. Assets under construction are not amortized until the asset is available for productive use.

(ii) Contributions of tangible capital assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

(iii) Works of art and cultural and historic assets

Works of art and cultural and historic assets are not recorded as assets in these financial statements.

(iv) Interest capitalization

The Entity does not capitalize interest costs associated with the acquisition or construction of a tangible capital asset.

(v) Leased tangible capital assets

Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as leased tangible capital assets. All other leases are accounted for as operating leases and the related payments are charged to expenses as incurred.

Notes to Financial Statements

Year ended March 31, 2021

#### 1. Significant accounting policies (continued):

(i) Use of estimates:

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period.

Actual results could differ from these estimates.

(j) Cash and cash equivalents:

Cash and cash equivalents consist of cash on hand and deposits, cheques issued in excess of funds on deposit and deposits with original maturities of less than three months at the date of acquisition.

#### 2. Recent accounting pronouncements:

The following summarizes the upcoming changes to the Public Sector Accounting Standards by the Public Sector Accounting Standards Board (PSAB). In 2022, the Entity will continue to assess the impact and prepare for the adoption of these standards. While the timing of standard adoption can vary, certain standards must be adopted concurrently.

1. PS 1201 – Financial Statement Presentation:

The implementation of this standard requires a new statement of re-measurement gains and losses separate from the statement of operations. This new statement will include the unrealized gains and losses arising from the remeasurement of financial instruments and items denominated in foreign currency. This standard is effective for fiscal years beginning on or after April 1, 2022.

2. PS 3450 – Financial Instruments:

This section establishes recognition, measurement, and disclosure requirements for derivative and non-derivative instruments. The standard requires fair value measurements of derivative instruments and equity instruments; all other financial instruments can be measured at either cost or fair value depending upon elections made by the Entity. Unrealized gains and losses will be presented on the new statement of remeasurement gains and losses arising from the adoption of PS 1201. There will also be a requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the de-recognition of financial liabilities. As the Entity does not invest in derivatives or equity instruments based on its investment policy, it is anticipated that the adoption of this standard will have a minimal impact on the Entity. This standard is effective for fiscal years beginning on or after April 1, 2022.

Notes to Financial Statements

Year ended March 31, 2021

#### 2. Recent accounting pronouncements (continued):

3. PS 2601 – Foreign Currency Translation:

This section establishes guidance on the recognition, measurement, presentation and disclosure of assets and liabilities denominated in foreign currencies. The section requires monetary assets and liabilities, denominated in a foreign currency and non-monetary items valued at fair value denominated in a foreign currency to be adjusted to reflect the exchange rates in effect at the financial statement date. The resulting unrealized gains and losses are to be presented in the new statement of remeasurement gains and losses. This standard is effective for fiscal years beginning on or after April 1, 2022.

4. PS 3041 – Portfolio Investments:

This section removes the distinction between temporary and portfolio investments and provides additional guidance on recognition, measurement, presentation and disclosure of these types of investments. Upon adoption of this section and PS 3450, PS 3040 – Portfolio investments will no longer be applicable. This standard is effective for fiscal years beginning on or after April 1, 2022.

5. PS 3430 – Restructure Transactions:

This section provides guidance on the recognition, measurement and presentation on restructuring transactions by both the transferor and recipients of assets and/or liabilities, together with related program or operating responsibilities. This section is effective for fiscal years beginning on or after April 1, 2022.

6. PS 3400 - Revenue:

This section provides guidance on how to account for and report on revenue, specifically addressing revenue arising from exchange transactions and unilateral transactions. This section is effective for fiscal years beginning on or after April 1, 2023.

The requirements in PS 1201, PS 3450, PS 2601 and PS 3041 are required to be implemented at the same time.

Management has indicated that the impact of the adoption of this standard is being evaluated and it is not known or reasonably estimable at this time.

Notes to Financial Statements

Year ended March 31, 2021

#### 3. Accounts receivable:

	2021	2020
Livingstone Range School Division Government of Canada Other	\$ 206,974 156,065 19,817	\$ 266,013 63,534 6,593
	\$ 382,856	\$ 336,140
Due from other Piikani Nation entities:		
	2021	2020
Piikani Social Development Piikani Nation Aakom-Kiyii Health Services	\$  12,911 1,030	\$ 80,000 1,110 -
	\$ 13,941	\$ 81,11
Accounts payable and accrued liabilities:		
	2021	2020
Trade accounts payable Payroll payable	\$ 1,935,870 219,396	\$ 71,04 <sup>-</sup> 310,52
	\$ 2,155,266	\$ 381,568

Notes to Financial Statements

Year ended March 31, 2021

#### 6. Deferred revenue:

Deferred revenue consists of funding received for programs as follows:

	2021	2020
Balance, beginning of year Add amount received in year Less amount recognized as revenue in the year	\$ 2,225,116 9,882,043 (6,406,408)	\$ 441,799 2,225,116 (441,799)
Balance, end of year	\$ 5,700,751	\$ 2,225,116
Deferred revenue is comprised of:	2021	2020
Government of Alberta Government of Canada Indigenous Services Canada Other	\$ 94,482 619,434 4,153,932 832,903	\$ 335,014 33,411 1,776,887 79,804
Balance, end of year	\$ 5,700,751	\$ 2,225,116

Notes to Financial Statements

Year ended March 31, 2021

### 7. Long-term debt:

	2021	2020
Loan payable at 6.10%	\$ \$	8,175
John Deere Equipment loan with an interest rate of nil%, payable in monthly installments of \$445, having a net book value of \$43,185 due June 2023	12,011	17,350
	\$ 12,011 \$	25,525

The principal payments required on all long-term debt for the next three years are approximately as follows:

2022 2023 2024	\$ 5,338 5,338 1,335
	\$ 12,011

Notes to Financial Statements

Year ended March 31, 2021

### 8. Tangible capital assets:

Cost	2020		Additions	Γ	Disposals	2021
Buildings and improvements	\$ 9,470,754	\$		\$		\$ 9,470,754
Equipment	1,784,057		118,617			1,902,674
Automotive	1,019,374					1,019,374
	\$12,274,185	\$	118,617	\$		\$ 12,392,802
Accumulated		An	nortization			
amortization	2020		expense		Disposals	2021
Building and improvements	\$ 9,064,700	\$	378,831	\$		\$ 9,443,531
Equipment	1,661,241		68,195			1,729,436
Automotive	750,766		136,746			887,512
Total	\$11,476,707	\$	583,772	\$		\$ 12,060,479
Net book value					2021	2020
Buildings and improvements				\$	27,223	\$ 406,054
Equipment				•	173,238	122,816
Automotive					131,862	268,608
				\$	332,323	\$ 797,478

Notes to Financial Statements

Year ended March 31, 2021

### 9. Accumulated surplus:

U	nrestricted	Equity in tangible capital assets <sup>(1)</sup>	Total 2021	Total 2020
Beginning balance \$	430,748	\$ 771,953	\$ 1,202,701	\$ 2,111,861
Excess (deficit) of revenue over expenses	(814,221)		(814,221)	(909,160)
Amortization of tangible capital assets	583,772	(583,772)		
Acquisition of tangible capital assets	(118,617)	118,617		
Principal payments on long-term deb related to tangible capital assets	(13,514)	13,514		
\$	68,168	\$ 320,312	\$ 388,480	\$ 1,202,701

### <sup>(1)</sup> Equity in tangible capital assets:

	2021	2020
Tangible capital assets	\$ 12,392,802	\$12,274,185
Accumulated amortization	(12,060,479)	(11,476,707)
Debt	(12,011)	(25,525)
	\$ 320,312	\$ 771,953

Notes to Financial Statements

Year ended March 31, 2021

### 10. Indigenous Services Canada Funding ("ISC"):

	2021	2020		
SC Funding:				
Fixed funding:				
FN School Formula (Q24F-001)	\$ 4,142,436	\$ 3,466,023		
FN School Second Level (Q24K-001)	632,317	528,47		
FNS and Inuit-Skills link program (Q26G-001)	79,088	142,84		
FNS and Inuit-Skills link program (Q26G-002)	112,261	, - -		
EPP-Structural Readiness (Q274-001)	140,780	98,45		
FN Sch Targeted HCSE (Q28N-001)	324,321	474,02		
Post Secondary student support program (Q29A-001)	1,587,304	1,487,45		
Post Secondary student support program (Q29A-002)	274,596	· · ·		
Prov School Tuition (Q2EG-001)	2,568,053	63,53		
Prov School Transport (Q2EL-001)	627,551	717,23		
Prov/Private Administration 2 <sup>nd</sup> Lev (Q2EO-001)	128,403			
Prov/Private Student Support (Q2EP-001)	101,500			
COVID 19 Safe Re Elementary/Secondary (Q2JB-001)	293,264			
Pension Plan Admin & Non-Stat (Q31U-001)	1,509			
CPP/QPP & Pension-Other Employer (Q31X-001)	3,805			
Fit Up of Education Facilities (Q36M-001)	13,960	13,68		
Fit Up of Education Facilities (Q36M-001)	48,097			
Capital Planning Project Education (Q36N-001)	10,000			
Reno/Additions (Q36R-002)	25,000			
Reno/Additions (Q36R-003)	40,000			
Reno/Additions (Q36R-004)	26,738			
Reno/Additions (Q36R-005)	125,605			
Community Buildings (Q3BK-001)	12,391	12,39		
Maintenance Management (Q3BO-001)	20,200	20,20		
COVID-19 School Reopening	48,204			
FN School Kindergarten (Q24L-001)		288,98		
FN School Protect Formula (Q24M-001)		193,25		
FN School Protect Formula (Q24M-002)		10,04		
	¢ 44 007 000	¢ 7 540 50		
otal ISC funding	\$ 11,387,383	\$ 7,516,59		

Notes to Financial Statements

Year ended March 31, 2021

#### 11. Economic dependence:

Peigan Board of Education receives a significant portion of its revenue pursuant to funding agreements with Indigenous Services Canada ("ISC") as a result of Treaties entered into with the Government of Canada. These treaties are administered by ISC under the terms and conditions of the Indian Act. The ability of the Entity to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these treaties.

#### 12. Pension Plan:

The Entity has a defined contribution pension plan covering substantially all full-time employees. The pension plan expense is \$189,809 (2020 - \$198,226). Contributions are based on 7.50% of all status employee salaries and 5.50% of all non-status employee salaries. There were no changes to the pension plan during the year.

#### 13. Financial instruments:

Management is of the opinion that the Entity is not exposed to significant market, interest, currency, liquidity or credit risk arising from its financial instruments.

#### 14. Commitments:

The Entity has entered into various lease and contractual agreements with various third parties for the use of equipment or to provide services that will become liabilities in the future when the terms of the contract or agreements are met.

#### 15. Budget information:

The disclosed budget information has been approved by the Peigan Board of Education's Board of Trustees at a meeting held August 3, 2020.

#### 16. Comparative information:

The financial statements have been reclassified, where applicable, to conform to the presentation used in the current year. The changes do not affect prior year earnings.

Notes to Financial Statements

Year ended March 31, 2021

### 17. Consolidated expenses by object:

	Budget	2021	2020		
Amortization	\$	\$ 583,772	\$ 538,391		
Advertising and promotion	φ 12,000	φ 303,772 1,287	10,546		
Awards, scholarships and grants	42,000	41,354	23,214		
Bank charges	4,000	6,712	12,351		
Books	94,136	70,070	56,777		
Contractors	3,366,790	2,910,314	672,519		
Conferences and workshops	93,013	20,941	64,165		
Covid-19	213,499	325,439	14,900		
Cultural protocol	36,750	11,106	52,422		
Elders	72,188	34,925	95,115		
Entertainment	13,500	1,990	9,638		
Extracurricular activities	18,000	750	20,335		
Food and groceries	119,736	27,719	118,472		
Gifts and donations	37,074	61,557	23,532		
GST on expenses	20,000	2,554	3,870		
Honorariums	45,500	32,375	37,364		
Inspections	2,275	2,535			
Insurance	20,000	14,158	18,500		
Late charges and penalties	3,000	2,180	40		
Lease interest	10,350	105	1,173		
Licenses, permits and fees	1,336	3,649	250		
Maintenance	92,179	59,070	58,302		
Meeting costs	24,153	10,060	5,386		
Memberships	7,400	2,425			
Miscellaneous	40,000	4,613	27,574		
Office	91,592	77,956	125,549		
Post secondary	1,299,567	1,263,656	1,086,273		
Professional development	41,000	4,237	57,317		
Rentals	100	4,307	50		
Salaries and benefits	4,647,542	4,125,156	4,139,257		
Special projects			148,002		
Sports programs	14,000	1,169	12,553		
Supplies	287,066	307,486	64,514		
Travel	160,605	39,502	166,071		
Utilities	85,000	98,794	83,678		
Vehicle expenses	203,000	100,076	189,092		
	\$ 11,218,351	\$ 10,253,999	\$ 7,937,192		

Notes to Financial Statements

Year ended March 31, 2021

#### 18. Contractual Rights:

Contractual rights are rights of the Entity to economic resources arising from contracts or agreements that will result in both assets and revenues in the future when the terms of those contracts or agreements are met. The Entity has entered into agreements with various third parties that will provide future revenues and assets. The timing and extent of future revenues varies based on the terms of the individual agreements.

#### 19. Covid-19:

On March 11, 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organization and has had significant financial, market and social dislocating impact. At the time of approval of these financial statements, the Entity has experienced the following indicators of financial implications and undertaken the following activities in relation to the COVID-19 pandemic.

- The Department is following public health recommendations.
- The Department has implemented mandatory self-isolation for any individuals experiencing symptoms as well as any individuals returning from travel.

At this time, these factors present uncertainty over the future cash flows, may cause significant changes to the assets or liabilities and may have a significant impact on future operations. An estimate of the financial effect is not practicable at this time.

Schedule of Salaries, Honoraria, Travel & Other Remuneration For Elected or Appointed Officials

<u></u>						<b>T</b> ( )	<b>T</b> ( )
Elected or		Number of		Board		Total	Total
Appointed Official	Position	Months	Honc	orarium	Travel	2021	2020
Beatrice Little Mustache	Chairperson	12	\$	6,050	\$ 160	\$ 6,210	\$ 7,996
Margaret Potts	Vice-Chair	12		6,025	160	6,185	3,542
Roberta Yellow Horn	Trustee	12		6,700	196	6,896	11,226
Jacqueline Big Bull	Trustee	12		6,050	870	6,920	8,349
Linda Yellow Face	Trustee	4		2,225	711	2,936	6,806
Franklin Wolf Tail	Trustee	4		2,225	711	2,936	
Alma Provost	Trustee						6,633
Thelma Crow Shoe	Trustee						3,703
Total			\$	29,275	\$ 2,808	\$ 32,083	\$ 48,255

March 31, 2021, with comparative information for 2020